ANNUAL REPORT OF THE

Nigerian Association of Evaluators

PRESENTED AT THE

2020 ANNUAL GENERAL MEETING

HELD ON

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BOARD OF TRUSTEES

1. Dr. Shamsuddeen Usman, OFR, CON, FNAE - Chairman

2. Ms. Lola Visser-Mabogunje, FNAE - Secretary

3. Dr. Zakari Lawal, mni, FNAE - Member

4. Professor Abayomi Omotesho, FNAE - Member

5. Professor Chibueze Ogbonna, FNAE - Member

6. Dr. Rukkaiyat Ahmed, FNAE - Member

7. Zakari M. Zakari, FNAE - Member

8. Raymond Akor, FNAE - Member
1. Dr. Uzodinma Adirieje, FNAE, FASI, FIMC, FIMS - National President

2. Prof. Olubunmi Ashimolowo, FNAE - National Vice President

3. Olusanya Matthew - National General Secretary

4. Dr. Ugwu Anthony - National Asst. Gen. Secretary

5. Dr. Kabir Hamisu Kura - National Financial Secretary

6. Dr. Temitope Olaifa - National Treasurer

7. Adeola Awogbemi - National Publicity Secretary
On behalf of the Board of Trustees of the Nigerian Association of Evaluators, I welcome to you all, to the 2020 Annual General Meeting. An Annual General Meeting is an opportunity to review performance, discuss important issues and challenges and collectively agree on the way forward, towards building an effective and vibrant association, that will serve the interest of not only the members, but also of society in general.

Our Board is pleased with the remarkable progress made since the last Annual General Meeting that elected the new Executive. Key items in the progress achieved are: the emergence of a duly elected National Executive and collaboration with relevant government and non-governmental agencies on emerging Evaluation issues, among others. The details of these achievements shall be enumerated by Dr. Uzodinma Adirieje, National President of the Association.

Today’s AGM will also witness a performance evaluation of the current National Executive in the last one year, in line with the constitution of the Association.

I commend all of us for the passion, resilience and commitment we have exhibited to bring the Association to its current, enviable status. This is the evidence of a lot of hard work from all the NAE stakeholders. Every stakeholders’ effort is deeply appreciated.

Let me also commend the UNICEF Nigeria Office for the consistent support it has provided to the NAE, both financial and technical, from the time the idea to establish the Association was muted to date, where we have a fully registered association that is recognised by the Nigerian government and other national and international stakeholders.

I also wish to acknowledge the support of other development partners and other key stakeholders that have contributed to the establishment of this umbrella association of professional evaluators in Nigeria. Your consistent support has been a morale booster in the journey to date.

It is with a deep sense of loss that I announce the death of Mr. Raymond Akor, one of the Board members. The sad event took place in December, 2019. I commiserate with the family on the loss and I pray that God grants them the fortitude to bear the loss.

Last but not the least, I would like to strongly appreciate the support and leadership of the Federal Ministry of Finance, Budget and National Planning, particularly the Department of Monitoring and Evaluation of the Ministry, for being a consistent ally in the journey to the emergence of a vibrant NAE. In this wise, I wish to thank the Honourable
To the Executive Committee, I say congratulations on your achievements in the last one year, of course, there's a lot more to be accomplished, including the need to work closely with all key stakeholders and the National Assembly, to ensure that the NAE receives a legal charter.

It is my hope that the conclusions of the meeting will be of significant value to all the stakeholders.

While wishing us all a successful and fruitful AGM, I thank you very much for your attention.

Dr. Shamsuddeen Usman,
OFR, CON, FNAE
Chairman, Board of Trustees
Good day and welcome to the 2020 NAE AGM. It is an honor and satisfaction for me to address you and tell you about what our Association has achieved in the last one year. I will share with you the actions and initiatives we have embarked upon so far, and will ask you to consider the Association's prospects and future plans. I hope you have had the opportunity to read our 2020 Integrated Annual Report and reflect on our operational performances as well as our achievements in the sustainability area. I would now like to take a few minutes to take you through the highlights of the last one year.

The last one year has been a period of far-reaching changes and difficult yet necessary decisions aimed at the transformation of the Association. The BOT supported by the Executives and the members of the Association have laid the foundations for a future of orderly, sustainable and profitable growth. The Executives have accordingly undertaken an ambitious range of structural actions and decisions that are transforming most of NAE's operational dimensions.

At the start of taking up the mantle of leadership of NAE, our Association was facing an uncomfortable and severe challenges threatening our dynamics. Right from the onset, our main priority was to unite members, build membership data base, allocate membership numbers, develop a website, undertake a viable strategic plan, have a well organised International Conference, develop a national framework for monitoring and evaluation in Nigeria, have a vibrant networking mechanism etc. As President, my role was to describe those challenges and difficulties to you with the utmost clarity and transparency. However, I convey, with that same clarity and conviction, that we were entirely confident at successfully overcoming most of these challenges.

We have a draft of or Strategic plan (2020-2025) which serves as a road for transforming and developing the Association. Today, the Strategic Plan is almost at the point of completion requiring all critical stakeholders to validate the process. The onset of Covid-19 has affected all laid down plans aimed at completing the process. However, we are rest assured that very soon, all will be well.

Currently, our Association is a member of International Organization for Cooperation in Evaluation (IOCE). The NAE is also a key player in the global Eval4Action Movement and Decade of Evaluation (2020-2030) which conforms with the United Nation's Agenda 2030 Sustainable Development Goals (SDGs) Decade of Action (2020-2030); and your National President presented a video speech/statement on behalf of the NAE which was broadcast to global audience during...
the Global Eval4Action gloCal week in June 2020. These were was achieved by our collective efforts.

In terms of membership, we have a vibrant membership with 18 Fellows, 171 members and one (1) corporate membership. Membership data base development is an ongoing process. I am equally glad to inform us that the resource mobilization committee is in place. They are charged with the responsibility of raising funds for our noble Association. Our website and social media platforms are in good shapes and up to date. The 2020 International Evaluation Conference Committee have started work and scheduled the Conference to hold third quarter of 2020. The Continuing Evaluation Education Program (CEEP) was a critical part of our activities and I am sure, you are all aware of our various efforts on getting members' capacity built, even with the recent introduction of webinars. Our dedication to duty has led to the development of NAE Communication Strategy.

You will agree with me that we still have a lot of work ahead for us. For instance, we need to have a befitting International Conference organised, conclude the strategic plan, issue out membership certificates to deserving members, and support the National Government on the development of an M and E Framework etc. I must say that as we reorganize and structurally improve on our efficiency, we need to leverage on the growth potential of our Association and memberships. I therefore encourage members to take their time, to review relevant materials available on our website and made valuable suggestions, via our e mail that would lead to the overall growth and development of our noble Association..

I am very grateful to ALL the members of the BOT especially our Chairman, H.E. Dr. Shamsuddeen Usman, OFR, FNAE; BOT Secretary Madam Lola Visser-Mabogunje. We are encouraged by the support and cooperation from the Federal Ministry of Finance, Budget and National Planning especially the Honourable Minister H.E. Mrs. Zainab Shamsuna; Hon. Minister of State for Budget and National Planning Prince Clem Ikanade Agba; and National Director of Monitoring and Evaluation, FMFBNP Dr. Zakari Lawal, mni. We are thankful to all the Ministries, Departments, Agencies (MDAs), Professional and Business entities that supported and cooperated with the NAE this past year.

I am grateful to my Exco and members of our various committees who have actually been the principal drivers of our achievements especially our NVP Prof. Olubunmi Ashimolowo; NGS Mr. Olusanya Matthew; NAGS Dr. Ugwu Anthony; NT Dr. Temitope Olaifa; NFS Dr. Kabir Hamisu Kura; and NPS Adeola Awogbemi. Above all, I thank the generality of the members of the NAE on whose mandate we serve, and whose due expectations we shall continue to strive to meet.

With the deepest pains, we also remember our Mr. Raymond Akor, our BOT member who has died. May I invite us to rise and observe one-minute silence in his honour. May his soul rest in peace, Amen.

In conclusion, I would like to reiterate the fact that we are cautiously optimistic about the year ahead despite the prevailing global challenges. We are forever committed to the growth and development of a vibrant network for monitoring and evaluation practitioners in Nigeria.

Dr. Uzodinma ADIRIEJE, FNAE, FASI, FIMC, FIMS(UK), KSJ Ugwumba I, Ahaejiejemba of Amaruru and Ebenasaa
National President, NAE
Introduction

The Nigerian Association of Evaluators (NAE) is the umbrella body coordinating organ for all Monitoring and Evaluation (M&E) Associations and individual consultants in Nigeria. The Association is dedicated to the advancement of professional evaluation practice and use in terms of knowledge and techniques according to international best practices. Its primary aim is to advance professional evaluation practice in Nigeria and also essentially to interact with international evaluation bodies with a focus on learning and dissemination of knowledge.

The NAE is non-partisan and not in any way involved in, or supports any activity deemed to have partisan political connotation. It is a non-profit, non-governmental legal entity and this, exempts it from any form of control by individuals, government and other agencies beyond that which is allowed by the Companies and Allied Matters Act 1990, Part C.

The NAE is a product of a strong collaboration between the National Monitoring and Evaluation office of the Federal Ministry of Budget and Planning (MBNP), United Nations International Children's Emergency Fund (UNICEF) and the United Nations' Population Fund (UNFPA). The financial and technical support of these partners, ensured the actualization of the Association, which became fully registered with the Corporate Affairs Commission (C.A.C) in 2018 with an interim Executive Council that steered the operations of the association until the election of the substantive executive council in 2019.

Vision
An inclusive, equitable, diverse and credible Association that promotes professionalism, institutionalization, in the research, practice, training and use of evaluation in Nigeria.

Mission
To develop, promote and advocate professionalism, in the practice and use of monitoring and evaluation through collaboration with stakeholders and likeminded individuals within the country and globally to build a community of professional and responsible evaluators and practitioners in Nigeria.

Aims and Objectives: The aims and objectives of the association are:
1. Provide an umbrella platform for individual evaluators and communities of evaluators for strengthening the professionalization of evaluation practice in Nigeria.

2. Establish and maintain partnerships, cooperation, collaboration and/or affiliation with international evaluation organizations and agencies interested in Evaluation.


4. Support evaluation research and studies that build the knowledge base and inform policy and practice.

5. Advocate for evaluation demand and proper use, development and practice in Nigeria, through institutionalization of a culture of evaluation in public, private and civil society organizations.

6. Provide a coordinating and regulatory body for evaluation practitioners in Nigeria.
ASSOCIATION ACTIVITIES’ REPORT

The 3rd Annual General Meeting of the Nigerian Association of Evaluators held at the Rockview Hotel, Royale, Abuja, on Monday 25th March 2019. In attendance were the Association’s Board of Trustees (BOT), Election Committee, Australian Evaluation Association, UNICEF, UNDP, World Bank and financial members of the Nigerian Association of Evaluators.

The meeting was presided over by the Chairman, NAE Board of Trustees - former Minister of Budget and National Planning, Dr. Shamsuddeen Usman, CON. Dr. Zakari Lawal - the Director, National Monitoring & Evaluation Department of the Ministry of Budget & National Planning provided insight on the need to bridge the gap and amalgamate all existing Monitoring and Evaluation Associations in Nigeria under one umbrella Association as well as recognized the role played by development partners in the actualization of the NAE. According to him, the discordant manner of operations of several M&E Associations in Nigeria prompted the ministry to convene an all stakeholders meeting for discussion on the need to have an umbrella body that will professionally and coordinate the activities of M&E in Nigeria.

Mallam Aliyu Aminu Ahmed, out-going Interim President, also gave an overview of the Association’s activities since inception and appreciated all stakeholders for their efforts in establishing the NAE.

The newly elected Executive Council members are:
1. Dr. Uzodinma Adirieje - National President
2. Prof Olubunmi Ashimolowo - National Vice President
3. Mr. Olusanya Matthew - National General Secretary
4. Dr. Ugwu Anthony - National Assistant General Secretary
5. Dr. Temitope Olaifa - National Treasurer
6. Dr. Kabir Hamisu Kura - National Financial Secretary
7. Ms. Adeola Awogbemi - National Publicity Secretary.

The major focus of the new executive includes among others, building the capacity of members professionally, creating visibility for the NAE and standardizing the practice of M&E in Nigeria through engagements with government, private sector and the civil society.
Focal Responsibilities

Upon resumption of duty, the NAE President, Dr. Uzodinma Adirieje, appointed the officers to serve as Focal Exco members for the Association’s activities, in addition to their respective constitutionally provided roles/duties. This is to ensure that there are no undue duplication of efforts and that responsibility for delivering on the Executive's mandates are streamlined, while harnessing achievements. This is aimed at cross referencing efforts and cooperation within the Executive Members are encouraged to contact each officer directly first on the activities/projects under their purviews unless otherwise not possible. The responsibilities are as stated below:


iii. National Secretary: Government/UN System Liaison, Formal Sector Liaison, Development Partners/Multilateral Partners Liaison, Certificates to Members and Fellows.


v. National Financial Secretary: NAE Profiles, Membership Matters and Tracking, Internal Audits

vi. National Treasurer: Continuing Evaluation Education Programme (CEEP), Governance Retreats, Payments for NAE’s obligations

vii. National Publicity Secretary: Media, ICT, Newsletters.

2019 – 2024 Nigerian Association of Evaluators (NAE) Strategic Plan (SP)

A Strategic Planning is key to the survival of every organization, the NAE Executive Council developed a Concept Note as a consultation tool to support the development of the new Strategic Plan for the Association. The concept note presented a revitalized statement of the Association’s vision and mission and proposed key goals and objectives for the Association over the coming five years.

A review committee was thereafter inaugurated to harness all feedback on the Concept Note in order to produce a Strategic Plan for the Association.

Members of the Strategic Plan Review Committee are:

1. Prof. Ashimolowo Olubunmi
2. Dr. Suleiman Adediran
3. Mrs. Adeola Awogbemi
4. Prof. Idoko Micheal
5. Mrs. Atinuke Odukoya
6. Dr. Abiodun Akinsolu
7. Tolu Adebayo
8. Oluwatayo Benedict Dada
9. Mr. Amusan Ayodele

NAE Communications Strategy

The Communications Strategy for the Nigerian Association of Evaluators has been developed and finalized with input from members of the Association. This document will be used to develop all communications plans for the Association with strict adherence to policy. Also, a communications committee was inaugurated to oversee all communications matters and shall exist for a 3-year period of the current Executive Council members. The committee shall among other responsibilities identify communications needs and priorities through appropriate consultation, recommend communications initiatives and provide oversight on the implementation of the internal and external communications programs of the NAE.

Members of the committee are:

1. Adeola Awogbemi
2. Tayo Ajala
3. Abieyuwa Ohuaregbe
4. Nura Maaji
5. Oludotun Babayemi
The first phase of the CEEP has been concluded and the second phase will commence soonest. However, the Executive are reviewing the first phase in order to ensure the lapses encountered during the first phase are corrected.

The Continuing Evaluation Education Programme (CEEP) is a knowledge-based, online learning programme with the primary aim of building the capacity of members, particularly, those who are new in the field of evaluation through knowledge sharing. The CEEP aims to keep members abreast of fundamental issues in Monitoring and Evaluation and where such issues have affected service delivery in governance. Also, the CEEP aims to ensure that emerging trends in Monitoring and Evaluation are clearly communicated to members.

The CEEP is a one-hour weekly discussion session via the ZOOM platform and facilitated by experienced members of the NAE. It held every Friday from 8-9 pm for 11 weeks. Experienced evaluators who are members of the NAE facilitated these sessions. In 2019, a total of 11 CEEP sessions held and below are the facilitators and topics discussed:

<table>
<thead>
<tr>
<th>S/N</th>
<th>TOPIC</th>
<th>GUEST SPEAKER</th>
<th>MODERATOR</th>
<th>Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>1.</td>
<td>The Concepts of Monitoring and Evaluation</td>
<td>Dr. Sulaiman Adediran</td>
<td>Dr Uzodinma Adirije</td>
<td>31/5/2019</td>
</tr>
<tr>
<td>2.</td>
<td>The Tools for Monitoring and Evaluation</td>
<td>Dr. Temitope</td>
<td>Dr. Uzodinma Adirije</td>
<td>7/6/2019</td>
</tr>
<tr>
<td>3.</td>
<td>The Basic Evaluation Methods - Qualitative Approach</td>
<td>Dr. Idem Udoekong</td>
<td>Dr. Uzodinma Adirije</td>
<td>14/6/2019</td>
</tr>
<tr>
<td>4.</td>
<td>The Basic Evaluation Methods - Quantitative Approach</td>
<td>Mrs. Eucharia Anekwe</td>
<td>Dr. Uzodinma Adirije</td>
<td>21/6/2019</td>
</tr>
<tr>
<td>5.</td>
<td>Types of Evaluation - Outcome and Impact</td>
<td>Mr. Victor Malaolu</td>
<td>Dr. Uzodinma Adirije</td>
<td>28/6/2019</td>
</tr>
<tr>
<td>6.</td>
<td>Types of Evaluation - Summative, Formative &amp; Process</td>
<td>Prof. Adams Onuka</td>
<td>Dr. Uzodinma Adirije</td>
<td>5/7/2019</td>
</tr>
<tr>
<td>7.</td>
<td>Types of Evaluation - Gender Focused</td>
<td>Mrs. Toyin Akpan</td>
<td>Dr. Uzodinma Adirije</td>
<td>12/7/2019</td>
</tr>
<tr>
<td>8.</td>
<td>Designing and Monitoring Indicators for Evaluation</td>
<td>Mrs. Olatou Akinsolu</td>
<td>Dr. Uzodinma Adirije</td>
<td>19/7/2019</td>
</tr>
<tr>
<td>9.</td>
<td>The theory of Change in Monitoring and Evaluation</td>
<td>Dr. Zakari Zakariyau</td>
<td>Mrs. Patience Ogwara</td>
<td>26/7/2019</td>
</tr>
<tr>
<td>10.</td>
<td>The Key Components of Monitoring and Evaluation Systems</td>
<td>Mrs. Patience Ogwara</td>
<td>Dr. Uzodinma Adirije</td>
<td>2/8/2019</td>
</tr>
<tr>
<td>11.</td>
<td>Assessment Tool and its Components</td>
<td>Mr. Bashir Al-Hassan</td>
<td>Dr. Uzodinma Adirije</td>
<td>9/8/2019</td>
</tr>
</tbody>
</table>

The first phase of the CEEP has been concluded and the second phase will commence soonest. However, the Executive are reviewing the first phase in order to ensure the lapses encountered during the first phase are corrected.
The NAE became a Voluntary Organization of Professional Evaluators (VOPE) member of the International Organization for Cooperation in Evaluation (IOCE) in June 2019. It is believed that the NAE will benefit from this membership as it plays an important role in helping governments and civil society in their countries to understand what evaluation is, and the role evaluation can play in supporting better informed public policy and decision making.

The goals of VOPEs include supporting the professionalization of individual evaluators; contributing to the capacity of organizations to design, request, appreciate, and use evaluations; actively promoting evaluation as a decision-making, sense-making, and learning tool within national public policy and programming systems.

The Continuing Education on Evaluation Programme (CEEP) prepared a comprehensive summary of the speech of the Honourable Minister of Finance, Budget and National Planning, and Chairperson of National Fiscal Measures Committee in response to covid-19 pandemic and oil price fiscal shock. This summary was presented at the inaugural meeting of the NAE Technical Support Team in May 2020 as baseline information towards the proposed partnership between the Ministry of Finance, Budgeting and National Planning and the Nigerian Association of Evaluators in charting a national COVID 19 focused evaluation strategy for Nigeria.

**International Organization for Cooperation in Evaluation (IOCE) Membership**

The NAE became a Voluntary Organization of Professional Evaluators (VOPE) member of the International Organization for Cooperation in Evaluation (IOCE) in June 2019. The goals of VOPEs include supporting the professionalization of individual evaluators; contributing to the capacity of organizations to design, request, appreciate, and use evaluations; actively promoting evaluation as a decision-making, sense-making, and learning tool within national public policy and programming systems.

It is believed that the NAE will benefit from this membership as it plays an important role in helping governments and civil society in their countries to understand what evaluation is, and the role evaluation can play in supporting better informed public policy and decision making.

**Central Organizing Committee for the 2020 International Conference**

The National President Dr. Uzodinma Adirieje had inaugurated the Planning/Organizing Committee for the 2020 International Evaluation Conference. Member of the committee will consist of members of the Association in good financial standing with the Association.
The National Executive Council of the Association developed the Terms of Reference for the 2020 International Evaluation Conference and members of the Association, who indicated interest, have been selected into various committees with the primary objective of providing input, support the development of program content and source for potential funders for the successful hosting of the conference. The International conference has been scheduled to hold in the third quarter of 2020 and additional information will be shared with members of the Association and general public.

Member of the Conference Committee are:

1. Dr. Ajayi Olutayo Bamidele - Chairman
2. Dr. Hamisu Kabir Kura – Vice Chairman

Sub-committee groups and members include the following:

Technical / Program Committee
1. Mrs. Akpan Toyin
2. Mr. Malaolu Victor Adebayo
3. Mrs. Odukoya Atinuke Olufolake

Publications Committee
1. Dr. Adediran Sulleiman Adebayo
2. Prof. Bodunde Helen Aduke
3. Prof. Onuka Adams Otuoze Umoru

Venue (Registration and Accommodation) Committee
1. Dr. Ugwu Daniel Sunday (Professor)
2. Mr. Nwandum Emeka Iheanacho
3. Alhaji Aliyu Aminu

Publicity and Media Committee
1. Mrs. Muhammad Ruqayya Aminu
2. Mrs. Ayinde-Yakub Safuriat Olasumbo
3. Mrs. Awogbemi Adeola

Local Arrangements
1. Mrs. Igbe Christiancia Nkiru
2. Mr. Akanegbu Chukwudike
3. Ms. Foluke Ademokun

Finance Committee
1. Dr. Hamisu Kabir Kura
2. Dr. Olaifa Temitope Abimbola

Security Committee
1. Mrs. Ilogho Fegha Evelyn
2. Mr. Umar Ibrahim
3. Engr. Bashir Garba Ibrahim

Medical/Health Committee
1. Mr. Onazi Moses Enyi
2. Mrs. Ezirim Idoteyin
3. Prof. Ashimolowo Olubunmi

The NAE President, Dr. Uzodinma Adirieje shall oversee all functions of the committees.

Additional volunteers are required and all financial members of the Association are requested to indicate interest in joining any of the sub-committees.

Website and Social Media Handles

The Nigerian Association of Evaluators now has its own registered website. The website was developed with support from a member of the Association, Mr. Oludotun Babayemi and handed over to the Executive Council in December 2019. Every available information from inception of the Association is being updated to the website and all members
(financial and non-financial) are enjoined to provide other available information relating to the NAE under their care.

There shall be regular update to improve the website and update regularly with programs/events, publications, articles, etc. Please visit the website at https://www.nigeriaevaluators.org and if you have comments, please email to info@nigeriaevaluators.org or naepolicydialogue@gmail.com.

The social media handles - Twitter, Facebook and Whatsapp are also fully functional.

Please follow us on social media handles:
Facebook: http://facebook.com/NigerianAssociationofEvaluators
Twitter: https://twitter.com/EvaluatorsNG

Resource Mobilization Committee
The NAE Executive Committee has set up a new committee with the sole aim of raising funds for all activities of the Association. Specifically, the committee’s Terms of Reference include:

a) Identification of prospective funding partners among international NGOs, industrialists and individuals with propensity for developmental philanthropy;
b) Mobilizing funds for immediate needs of the Association particularly in the area of project funding;
c) Advising on the appropriation of the funds thus mobilized;
d) Monitoring disbursement of funds in relation to specific projects;
e) Ensuring probity and accountability in financial matters relating to funded projects.

Membership of the Committee shall have a national representation drawn from active, honest and diligent men and women of integrity within the NAE. The committee will approach development partners, corporate organizations and individuals for this purpose.

Membership of the Nigerian Association of Evaluators
Currently, the Nigerian Association of Evaluators has total of 362 registered applicants in its database.

A total of 190 members have duly paid their membership registration fees as follows:

| a) Fellows 18 | b) Members 17 | c) Corporate 1 |

Membership certificates for all financial members of the Association is expected to be available during the 2020 Annual General Meeting.
The financial summary of the Association in the year in review is as stated below:

- Account Credit Balance as at 21st May, 2020 - N 2,379,407.00
- Outstanding payment by members with Fellow status - N 250,000.00
- Refund to members for over payment - N 294,500.00
- Bank charges as at 21st May, 2020 - N 16,670.00
- Refund for Expenses (IOCE Registration) - $200.00